OPEN ACCESS



GRASSROOTS INNOVATION AND RURAL ENTREPRENEURSHIP IN INDIA: A PATHWAY TO INCLUSIVE AND SUSTAINABLE GROWTH



Suresh Reddy Jakka Original Article

Mahatma Gandhi University, Nalgonda, 508254 Telangana, India

*Corresponding Author's Email: jsureshreddy@gmail.com

Abstract

India's rural economy remains a foundational pillar of national development, yet it continues to struggle with deeprooted issues such as poverty, underemployment, and socio-economic exclusion. Grassroots innovation and rural entrepreneurship have emerged as pivotal mechanisms to confront these challenges by harnessing indigenous knowledge and encouraging local enterprise. This paper analyses the conceptual underpinnings, policy environment, and practical outcomes of grassroots innovation and rural entrepreneurship in India. It incorporates literature reviews, statistical insights, and illustrative case studies to examine how these approaches contribute to a more inclusive and sustainable growth model. The paper concludes with strategic recommendations to enhance institutional frameworks and scale successful initiatives across varied rural settings.

Keywords: Grassroots Innovation; Inclusive Development; India; Livelihoods; Policy; Rural Entrepreneurship; Sustainable Growth

Introduction

India is at a critical juncture in its development journey—characterised by fast-paced economic progress alongside significant rural disparities. With nearly two-thirds of the population living in rural regions, a large segment of citizens remains distanced from the benefits of national growth. Despite several rural development programs, decentralised, persistent issues, such as inadequate infrastructure, limited market access, and widespread informal employment, hinder progress. In this scenario, grassroots innovation and rural entrepreneurship [1, 2] offer decentralised, people-led strategies to address local issues and enhance economic resilience.

These approaches leverage the creativity and capabilities of rural communities, aligning with the vision of a self-reliant India (Atmanirbhar Bharat). Grassroots innovation refers to problem-solving initiatives arising from within communities, often marked by frugality [3], sustainability, and relevance to local contexts [4]. On the other hand, rural entrepreneurship involves the initiation of small businesses in non-urban areas, promoting job creation, reducing migration, and facilitating equitable development.

This study will investigate how grassroots innovation and rural entrepreneurship intersect and reinforce each other in the Indian context. The research objectives include:

- Understanding the theoretical and conceptual frameworks underpinning these practices
- Evaluating the current policy and institutional landscape
- Presenting empirical evidence and exemplary case studies [5]



- Highlighting challenges that limit broader implementation
- Proposing policy and ecosystem-level reforms to enhance impact

The central argument is that a synergistic integration of grassroots innovation and rural entrepreneurship can be a powerful catalyst for equitable and sustainable development [6, 7], especially in underserved regions.

Literature Review

The concept of grassroots innovation has increasingly attracted scholarly attention for its potential to democratise innovation and address context-specific challenges. Grassroots innovations come from people or groups solving problems in their daily lives, usually outside of formal institutions [4]. This is different from formal research and development (R&D) systems, which often focus on the needs of the market or the elite. These initiatives are often low-cost, sustainable, and deeply embedded in local knowledge systems.

The Honey Bee Network and the National Innovation Foundation (NIF) have been instrumental in recognising, documenting, and promoting such innovations in India. Together, they have compiled over 300,000 examples of grassroots creativity, offering a vital counter-narrative to high-tech, urban-centric innovation models [8]. However, while the documentation of grassroots solutions is robust, their commercialisation remains limited, primarily due to institutional bottlenecks and lack of investor confidence [9].

On the other hand, rural entrepreneurship has emerged as a powerful tool for poverty alleviation and inclusive development. Bharti and Sharma emphasise that rural enterprises—including those in agriculture, handicrafts, and rural services—generate employment in areas with limited formal economic opportunities [10]. Women-led enterprises, often nurtured through Self-Help Groups (SHGs), have shown significant promise in improving livelihoods and enhancing community well-being [11].

Recent academic discourse emphasises the convergence of grassroots innovation and rural entrepreneurship [12, 13] as a composite strategy for sustainable development. Frameworks such as the Quadruple Helix model proposed by Campbell et al. [14] stress collaborative engagement among academia, industry, government, and civil society in facilitating inclusive innovation ecosystems.

Understanding Grassroots Innovation

Grassroots innovation refers to context-specific, need-driven solutions developed by individuals or collectives with limited resources but strong experiential knowledge. These innovations usually emerge in response to local challenges and offer socially and ecologically sustainable alternatives to mainstream technologies.

Core Characteristics of Grassroots Innovations:

- Originates from local knowledge and community experience
- Prioritises low-cost and accessible solutions
- Aligns with environmental and social sustainability
- Addresses issues overlooked by formal innovation systems
- Often operates outside traditional R&D ecosystems

Institutional Support:

Organisations like the HoneyBee Network Founded by Prof. Anil Kumar Gupta and the National Innovation Foundation, an autonomous body of the Department of Science and Technology (DST), the Government of India have played a pivotal role in nurturing grassroots inventors; these platforms serve as repositories and incubators for rural ingenuity. Their efforts have helped innovations like the Mitticool clay refrigerator—an electricity-free cooling system—and the amphibious bicycle reach wider markets.



Select Examples of Grassroots Innovations:

- Manual Milking Machine (Raghav Gowda): Designed to aid hygienic milking of livestock, this low-cost innovation is especially useful for small farmers.
- **Biodegradable Drinking Straws from Coconut Leaves:** Utilises fallen coconut fronds to produce eco-friendly straws, offering a sustainable alternative to plastic.

These innovations demonstrate that rural communities are not just recipients of development but active contributors to sustainable progress through their creativity and resilience.

The Role of Rural Entrepreneurship

Rural entrepreneurship involves establishing and managing business ventures within rural settings, often by leveraging locally available resources and addressing the unique needs of rural populations. It plays a key role in fostering economic independence, reducing rural-to-urban migration, and promoting decentralised development.

These entrepreneurs are often motivated by a desire to solve community-level problems while generating income and employment. Their enterprises span agriculture, food processing, handicrafts, health, education, and increasingly, digital services. By supporting income generation within local communities, rural entrepreneurship also contributes to the broader goals of inclusive and balanced regional development.

Types of Rural Entrepreneurs:

- Agripreneurs: Farmers integrating new technologies or value-added processing in agriculture.
- Social Entrepreneurs: Individuals working on societal issues like education, sanitation, or health.
- Women Entrepreneurs: Female-led enterprises that enhance gender equity and community empowerment.
- Tech Entrepreneurs: Rural youth using digital tools for services like online retail or information dissemination.

Illustrative Examples from India:

- Organic Product Enterprise (Minnus Fresh Food, Kerala): Initiated by Francy Joshimon, this venture began with jackfruit-based products and has since diversified to over 20 organic items, with exports reaching international markets.
- Village-Based Dairy Farming (Rajasthan): A community-driven business model utilising existing livestock for milk production and distribution, offering employment and promoting rural self-sufficiency.
- **Mushroom Cultivation (Bihar):** Popularised by Bina Devi, this model has empowered over 1,500 women in mushroom farming, showing the transformative power of micro-agriculture for rural livelihoods.

These examples highlight the diverse forms and tangible impacts of rural entrepreneurship when backed by appropriate support systems.

Statistical Landscape of Rural India and Entrepreneurship

An analysis of recent data underscores the critical importance of rural sectors in India's broader economic and labour market context.

- As per the **2021–22 Periodic Labour Force Survey (PLFS)**, over **58%** of India's working population remains engaged in agriculture and related sectors, indicating continued rural dependency.
- The **Pradhan Mantri Kaushal Vikas Yojana (PMKVY)** has trained well over **11** million individuals, a large share of whom come from rural backgrounds, emphasizing the demand for skill enhancement in these areas.
- Under the National Rural Livelihoods Mission (NRLM), more than 80 million women participate in Self-Help Groups (SHGs), many of which are engaged in microenterprises ranging from tailoring to agri-processing.



• As of 2023, over **90,000 startups** have been registered under **Startup India**, though only about **10%** originate from Tier-3 towns or rural regions—pointing to a significant gap in innovation diffusion and entrepreneurial penetration outside urban hubs.

These statistics reveal both the potential and the challenges for rural entrepreneurship. While the human capital and enterprise spirit exist, a stronger policy push and ecosystem support are needed to tap into this largely underutilised segment.

Key Enablers

The successful advancement of grassroots innovation and rural entrepreneurship depends on a range of enabling factors that create a conducive environment for enterprise development and knowledge application in rural areas.

Key Enabling Factors Include:

- Financial Access and Microcredit: Institutions such as the National Bank for Agriculture and Rural Development (NABARD) and the Small Industries Development Bank of India (SIDBI) have expanded credit access for rural entrepreneurs. Microfinance institutions and community-based financing mechanisms like SHGs play a critical role in addressing the capital constraints faced by small-scale rural ventures.
- Skill Development Initiatives: Programs such as the Deen Dayal Upadhyaya Grameen Kaushalya Yojana (DDU-GKY) and Pradhan Mantri Kaushal Vikas Yojana (PMKVY) aim to bridge the rural skill gap by offering vocational and entrepreneurial training, particularly for youth and women.
- Market Connectivity and Value Chains: Enhancing rural producers' access to markets—via e-commerce, Farmer Producer Organizations (FPOs), and cooperative models—enables better price realization and market competitiveness. These platforms reduce dependency on intermediaries and allow rural products to reach broader consumer bases.
- **Digital Infrastructure and Inclusion:** Initiatives under **Digital India**, including Common Service Centres **(CSCs)** and mobile-based services, have improved internet connectivity and digital literacy in remote areas. These advancements help entrepreneurs access information, services, and online marketplaces.

These enablers form the backbone of a supportive ecosystem that facilitates rural innovation, entrepreneurship, and inclusive economic growth.

Case Studies

The impact of grassroots innovation and rural entrepreneurship can be observed through several successful case studies across India. These initiatives illustrate the potential of localised ingenuity and provide scalable models for replication.

Mitticool Clay Refrigerator (Gujarat) Invented by Mansukhbhai Prajapati, this eco-friendly refrigerator functions without electricity and preserves perishable food items for extended periods. It is a symbol of frugal innovation [15, 16] and has gained global recognition for its sustainable design.

SELCO Foundation (Karnataka) A social enterprise that delivers decentralised solar energy solutions to underserved communities. SELCO also fosters energy-based entrepreneurship, supporting rural livelihoods and improving quality of life in off-grid regions.

Swayam Shikshan Prayog (Maharashtra) This grassroots organisation has empowered over 350,000 rural women to engage in entrepreneurship, especially climate-resilient agriculture, clean energy, and rural healthcare. Their model has been recognised internationally for promoting gender-inclusive, sustainable development [11, 17].

Digital Green (Pan-India) Using video-based training and peer-to-peer learning, Digital Green helps farmers adopt better agricultural practices. The platform enhances knowledge dissemination and productivity in remote farming communities.



e-Choupal (ITC Initiative): An IT-enabled platform that provides farmers with real-time market prices, weather forecasts, and farming advice. e-Choupal reduces the role of intermediaries, empowering farmers to make informed decisions and improve incomes.

Barefoot College (Rajasthan) This unique initiative trains rural women—many of whom are grandmothers—to become solar engineers. The program emphasises local leadership in renewable energy and promotes both women's empowerment and clean technology adoption.

These case studies highlight how grassroots efforts, when combined with institutional support, can lead to scalable and inclusive models of rural development. These case studies provide tangible illustrations of how innovation and entrepreneurship can fundamentally alter socio-economic environments.

Challenges to Grassroots Innovation and Rural Entrepreneurship

While grassroots innovation and rural entrepreneurship offer promising solutions to rural development, several persistent obstacles continue to limit their full potential:

- Limited Access to Finance: A major barrier for rural innovators and entrepreneurs is the scarcity of accessible and affordable credit. Traditional banking mechanisms often exclude rural ventures due to lack of collateral, perceived risk, or geographical remoteness.
- Market Barriers: Rural products frequently face difficulties in penetrating broader markets due to limited branding, packaging, quality control, and distribution networks. These constraints diminish the competitiveness of rural enterprises in larger marketplaces.
- Skill and Knowledge Deficits: Many rural entrepreneurs lack formal training in business management, marketing, financial planning, or technological use [18]. This skill gap hinders the growth, scalability, and longterm viability of their ventures.
- Infrastructure Limitations: Inadequate infrastructure—such as an unreliable power supply, poor transportation networks, and insufficient digital connectivity—limits productivity, access to markets, and exposure to new opportunities.
- Policy Fragmentation and Overlap: Multiple government schemes exist to support rural entrepreneurship and innovation, but poor coordination and bureaucratic inefficiencies often dilute their effectiveness. A lack of convergence among ministries and departments can result in duplication and resource wastage.

Addressing these challenges requires systemic reforms, multi-stakeholder collaboration, and better alignment between policy design and grassroots realities.

Strategic Recommendations

To strengthen the ecosystem for grassroots innovation and rural entrepreneurship, an integrated and inclusive strategy is essential. The following recommendations aim to build a more resilient and supportive environment:

- Policy integration and interministerial collaboration: Harmonising efforts across key ministries—such as rural development, MSME, agriculture, and women and children—can promote coherence in rural entrepreneurship programmes. Efforts across key ministries—such as Rural Development, MSME, Agriculture, and Women and Child Development—can promote coherence in rural entrepreneurship programmes and prevent duplication of resources.
- Establishment of Rural Innovation and Incubation Hubs: Setting up regionally distributed incubators connected to educational institutions and research bodies can offer mentorship, technology support, and business advisory services tailored to rural contexts.



- Community-Based Financial Mechanisms: Strengthening financing models like SHGs, Joint Liability Groups (JLGs), FPOs, and cooperative credit societies can provide flexible and localised funding options. Digital lending platforms and social impact investing can also be explored.
- **Technology Access and Digital Literacy:** Bridging the digital divide through ICT tools [19], mobile applications, and low-cost technologies can enhance enterprise operations. Training programmes must be introduced to improve digital and financial literacy in rural communities [10, 13].
- **Equity-Focused Inclusion:** Special attention should be given to marginalised groups—such as women, Scheduled Castes and Tribes, and persons with disabilities—by offering targeted support, incentives, and capacity-building initiatives to ensure equitable access to opportunities.

By operationalising these recommendations, India can transition from fragmented, top-down interventions to a more dynamic, grassroots-driven development model that prioritises local knowledge, inclusivity, and long-term sustainability.

Discussion

The research analysis raises many critical issues for further reflection:

- **Policy Convergence** Although national and state initiatives (e.g., MSME, NITI Aayog) emphasise rural incubation and digital linkages, the degree of inter-ministerial coordination remains uncertain. One important question is whether it is possible to bring together different schemes into a single policy framework [20].
- **Financial Institutions vs. Subsidies** Evidence from NABARD suggests that Self Help Groups, Farmers Producer Organisations, and cooperatives are effective grassroots financial mechanisms [21]. Should future policies emphasise strengthening these institutions rather than offering short-term subsidies?
- **Incubation Accessibility** Rural innovation hubs connected to universities, agricultural institutions, and Krishi Vigyan Kendras have shown promise [22]. However, the challenge remains: how can such hubs be made more inclusive for entrepreneurs in geographically remote or resource-poor areas?
- **Digitalisation and Equity** While digital platforms expand market access, they also risk reinforcing inequalities due to infrastructure gaps and literacy barriers. Policymakers must consider whether to prioritise digital infrastructure investment or community-level training as a first step [23].
- **Inclusive Entrepreneurship** Women, SC/ST groups, and other marginalised communities demonstrate significant entrepreneurial potential. The open issue is whether tailored schemes should be designed exclusively for them or whether inclusivity should be mainstreamed into all rural entrepreneurship programmes [24].
- From Projects to Systems Current interventions often remain project-based and time-bound. The discussion point here is whether India's rural entrepreneurship ecosystem requires a more systemic approach that emphasises institutional capacity, scalability, and sustainability [25].

Conclusion

Grassroots innovation and rural entrepreneurship are not just supplementary elements in India's development discourse—they are vital engines driving inclusive and sustainable progress. These bottom-up approaches provide localised, resource-efficient solutions to enduring challenges, such as unemployment, migration, and regional imbalances. By harnessing indigenous knowledge and entrepreneurial spirit, rural communities can become self-reliant contributors to national growth.

However, the path to scaling these innovations and enterprises is hindered by persistent gaps in financing, infrastructure, digital access, and policy coherence. While numerous schemes and institutions exist, their fragmented implementation often limits their real-world impact.

To unlock the full potential of grassroots-led development, India must embrace a systemic transformation. This involves building collaborative ecosystems that align public policy with grassroots aspirations, integrating innovation into rural education and training, and nurturing inclusive support structures that empower under-represented groups.



Ultimately, the synergy between grassroots innovation and rural entrepreneurship must be viewed not merely as an economic strategy but as a movement toward equity, resilience, and environmental stewardship. Strengthening this synergy is both a developmental necessity and a strategic imperative for India's future.

Conflict of Interest

The author declares that they have no conflict of interest.

Acknowledgement

The author is thankful to the institutional authority for completion of the work.

References

- 1. Ng BK, Wong CY, Santos MG. Grassroots innovation: Scenario, policy and governance. Journal of Rural Studies. 2022 Feb 1;90:1-2. https://doi.org/10.1016/j.jrurstud.2022.01.004
- 2. Pansera M, Sarkar S. Crafting sustainable development solutions: Frugal innovations of grassroots entrepreneurs. Sustainability. 2016 Jan 7;8(1):51. https://doi.org/10.3390/su8010051
- 3. Singh SH, Bhowmick B, Sindhav B, Eesley DT. Determinants of grassroots innovation: an empirical study in the Indian context. Innovation. 2019 Nov;22(1):1-20. https://doi.org/10.1080/14479338.2019.1685887
- 4. Desai RM, Joshi S. Collective Action and Community Development: Evidence from Self-Help Groups in Rural India. The World Bank Economic Review. 2013 Sep;Advance Access(3). https://doi.org/10.1093/wber/lht024
- 5. Xiong H, Shui A, Shan Q, Du B. High-strength building materials by recycling porcelain stoneware waste with aluminum powder. Journal of Cleaner Production. 2022 Oct 10;370:133494. https://doi.org/10.1016/j.jclepro.2022.133494
- 6. Gupta AK. Grassroots innovation: Minds on the margin are not marginal minds. New Delhi: Random House India; 2016 Jul 20.
- 7. Gupta AK. From sink to source: The Honey Bee Network documents indigenous knowledge and innovations in India. Innovations: Technology, Governance, Globalization. 2006 Jul 1;1(3):49-66. https://doi.org/10.1162/itgg.2006.1.3.49
- 8. Bhaduri S, Kumar H. Extrinsic and intrinsic motivations to innovate: tracing the motivation of 'grassroot'innovators in India. Mind & Society. 2011 Jun;10(1):27-55. https://doi.org/10.1007/s11299-010-0081-2.
- 9. Bhusan P. Prospects & challenges of rural entrepreneurship in India. IJRAR. 2018;5(4):1089-100.
- 10. Basak D, Chowdhury IR. Role of self-help groups on socioeconomic development and the achievement of Sustainable Development Goals (SDGs) among rural women in Cooch Behar District, India. Regional Sustainability. 2024 Jun 1;5(2):100140. https://doi.org/10.1016/j.regsus.2024.100140
- 11. Jingwen W, Lijuan C, Yuai L. Enhancing Approaches for Thriving in the Digital Economy. International Journal of Advances in Business and Management Research (IJABMR). 2024 Mar 12;1(3):45-52. https://doi.org/10.62674/ijabmr.2024.v1i03.005
- 12. Chitra V, Swaranalatha R. Rural entrepreneurship-challenges and opportunities in india. Journal of Management and Science. 2021 Dec 31;11(4):85-7. https://doi.org/10.26524/jms.11.50



- 13. Campbell DF, Carayannis EG, Rehman SS. Quadruple helix structures of quality of democracy in innovation systems: the USA, OECD countries, and EU member countries in global comparison. Journal of Knowledge Economy. 2015 Sep;6(3):467-93. https://doi.org/10.1007/s13132-015-0246-7
- 14. Hossain M, Park S, Shahid S. Frugal innovation for sustainable rural development. Technological Forecasting and Social Change. 2023 Aug 1;193:122662. https://doi.org/10.1016/j.techfore.2023.122662
- 15. Sarkar S. Breaking the chain: Governmental frugal innovation in Kerala to combat the COVID-19 pandemic. Government information quarterly. 2021 Jan 1;38(1):101549. https://doi.org/10.1016/j.giq.2020.101549
- 16. Seyfang G, Smith A. Grassroots innovations for sustainable development: Towards a new research and policy agenda. Environmental politics. 2007 Aug 1;16(4):584-603. https://doi.org/10.1080/09644010701419121
- 17. Singh SH, Maiyar LM, Bhowmick B. Assessing the appropriate grassroots technological innovation for sustainable development. Technology analysis & strategic management. 2020 Feb 1;32(2):175-94. https://doi.org/10.1080/09537325.2019.1646420
- 18. Singh S, Sindhav B, Eesley D, Bhowmick B. Investigating the role of ICT intervention in grassroots innovation using structural equation modelling approach. Sādhanā. 2018 Jul;43(7):104. https://doi.org/10.1007/s12046-018-0909-8
- 19. Sreelatha G, Atmakuri R. Role of ICT and Multi-Disciplinary Approaches to Enhance Quality Education in India to Implicate Business Creations. International Journal of Advances in Business and Management Research (IJABMR). 2024 Sep 12;2(1):1-8. https://doi.org/10.62674/ijabmr.2024.v2i01.001
- 20. Hans V, Basil N. Niti Aayog. 2023 Dec 5. Available from: http://dx.doi.org/10.2139/ssrn.4653934
- 21. Anjanappa J. From Barriers to Solutions: Collaborative Financing Pathways for Climate-Resilient Agri-SMES in India. Available at SSRN 5377754. 2025 Aug 3. https://dx.doi.org/10.2139/ssrn.5377754
- 22. Sahoo AK, Sahu S, Meher SK, Begum R, Panda TC, Barik NC. The role of Krishi Vigyan Kendras (KVK) in strengthening national agricultural research extension system in India. Insights into Economics and Management. 2021;8(9):43-5. https://doi.org/10.9734/bpi/ieam/v8/2453E
- 23. López JM. An Economic Perspective of the Justice Digitalisation Process: The Questions of Efficiency and Equity. Athens JL. 2023;9:509. https://doi.org/10.30958/ajl.9-4-1
- 24. Bakker RM, McMullen JS. Inclusive entrepreneurship: A call for a shared theoretical conversation about unconventional entrepreneurs. Journal of Business Venturing. 2023 Jan 1;38(1):106268. https://doi.org/10.1016/j.jbusvent.2022.106268
- 25. Goyal S, Agrawal A, Sergi BS. Social entrepreneurship for scalable solutions addressing sustainable development goals (SDGs) at BoP in India. Qualitative Research in Organizations and Management: An International Journal. 2021 Nov 3;16(3/4):509-29. https://doi.org/10.1108/QROM-07-2020-1992

