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Original Article

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Abstract

The introduction of cutting-edge digital technology has triggered a sea change in many industries, heralding a potential reconfiguration of labour dynamics, strategic approaches, and legislative frameworks. This article critically examines the dynamic nature of the digital economy, analysing its emerging characteristics while acknowledging its persistent components. The article reveals three fundamental business techniques that constitute the foundation of its structure: modularity, open innovation, and platforms. These techniques embody the fundamental principles of organization and their significant ramifications for society. Within the context of underdeveloped countries, the digital economy brings a unique convergence of both obstacles and potential. Organizations and governmental decision-makers face the challenge of reconciling the need for innovation with the pursuit of strategic positioning. This study examines the strategic opportunities available to businesses operating in underdeveloped countries, with a particular emphasis on market dynamics and innovation. Importantly, in order to spur innovation and secure a competitive edge in the digital economy, you don't have to be able to see the whole world's information. Several openings exist, especially in industrial applications, where physical systems and domain-specific knowledge are still necessary. Although key platform owners possess significant skills, such as data access and analysis, the ability to promote innovation and establish new market niches is not limited to them alone. The digital economy represents a fundamental change in the way economic activities are conducted, requiring individuals and organizations to possess the capacity to adapt, customize, and continuously innovate in order to fully use its capabilities.

Keywords: Digital Economy; Platform Innovation; Modularity; Platform Layering; Advanced Manufacturing

Introduction

The emergence of the "4th Industrial Revolution" and the digital economy has led to extensive discussions and debates, namely concerning the complex cyber-physical systems that are influencing different industries [1]. Technology such as the internet of things (IoT), cloud computing, big data analytics, and artificial intelligence (AI) are facilitating this digital revolution. It is fundamentally changing the way businesses operate and how consumers engage with them. These improvements are anticipated to enhance current industrial trends, such as the specialisation of company operations, the differentiation between skilled and unskilled labour, and the automation of repetitive jobs.

Nevertheless, there are worries regarding the geographical disparity between areas of innovation and manufacturing, which could potentially exacerbate the difference between countries with high incomes and those with low to middle incomes. The notion of "thin industrialization" emphasises the clustering of innovation in specific areas, despite the



progress in automation diminishing the demand for low-skilled workers [2]. However, digital technologies provide chances for peripheral actors to improve their efficiency and extend their reach.

This article presents a comprehensive and easy-to-understand overview of the digital economy, with a focus on its distinguishing features and important technological areas. In addition, the core business concepts of modularity, open innovation, and platform layering are examined. Finally, an analysis is conducted on the potential strategies that low-and middle-income economies could employ to leverage digital technologies for the purpose of stimulating industrial growth and fostering innovation. This aims to prompt further research into the impact of the digital economy on developing nations.

Literature Review

The digital economy, which is being propelled by technological innovations like the internet of things (IoT), cloud computing, big data analytics, and artificial intelligence (AI), is a paradigm shift in the way businesses' function and engage with customers. It is essential to review the body of research on this subject to comprehend the implications and opportunities that the digital economy presents.

Emerging Information Infrastructures and Data Sources

Scholars have emphasised the importance of developing data sources and information infrastructures to form the digital economy. According to Köbis, Soraperra & Shalvi, an unparalleled amount of data has been generated by the widespread use of sensors, electric metres, security cameras, and internet activities. Businesses can use this data to promote innovation, personalise services, and obtain insights into consumer behaviour. It is a valuable resource [3].

Computing in the Cloud

Because it provides scalable and easily accessible computer resources via the internet, cloud computing has become a fundamental component of the digital economy. The revolutionary impact of cloud computing on corporate operations, which allows organisations to streamline procedures, cut costs, and improve flexibility, has been highlighted by scholars like Wen & Siqin. Furthermore, the emergence of the Software-as-a-Service (SaaS) and Platform-as-a-Service (PaaS) models has promoted innovation and democratised software access [4].

AI & Big Data Analytics

The combination of artificial intelligence and big data analytics has completely transformed decision-making processes in the digital economy. Scholars such as Pham & Nguyen have emphasised the use of artificial intelligence (AI) in obtaining insights from large datasets, facilitating predictive analytics, and augmenting corporate intelligence. Organisations are now able to find new revenue streams, customise consumer experiences, and optimise operations thanks to this connection [5].

Business Models

Three crucial approaches have been recognised by academics studying business models in the digital economy: modularity, open innovation, and platform competition. According to Stavytskyy, organisations can integrate interchangeable components to achieve modularity, which enables them to scale and adjust their operations [1]. Shalvi posits that open innovation fosters creativity and agility by encouraging collaboration and knowledge-sharing among enterprises [3]. According to Tran & Ho, platform competition, on the other hand, is focused on building ecosystems that promote value creation and network effects by facilitating transactions between several parties [5].

Freedom of Invention

The idea of "freedom of invention" emphasises how crucial transparency and cooperation are to fostering innovation in the digital economy. Academics like Dabbous & Tarhini have highlighted how crowdsourcing, open-source software,



and collaborative platforms can help people be more creative and solve problems. Organisations can tackle difficult challenges and quicken the pace of innovation by utilising various viewpoints and collective intelligence [6].

Platforms

In the digital economy, platforms have become essential components that enable communication between producers, developers, and users. Researchers that have studied platform ecosystem dynamics include Dabbous & Tarhini [6], who have drawn attention to the significance of network effects, data-driven personalisation, and multi-sided markets. According to Zhen, platforms give businesses the ability to take advantage of economies of scale, extract value from user data, and create thriving networks of related goods and services [7].

Constructing Platforms

Scholars have stressed the significance of ecosystem orchestration, scalability, and interoperability in platform construction. According to Landi, modular architectures are essential for facilitating quick iterations and the integration of external components [2]. Furthermore, Yousaf & Radulescu emphasise how platform governance influences how members participate in platform ecosystems, how value is distributed, and what incentives exist for innovation [7].

Methodology

The Digital Economy: An Overview

Understanding the evolution of the digital economy requires placing it within broader historical contexts. Since the middle of the 20th century, technological advancements have had a big impact on the landscape. Examples include the widespread availability of personal computers and the integration of IT systems into global corporations. The shift from mainframe computers to mobile devices and the internet has significantly changed several industries.

The internet has been a driving force behind the digital economy, particularly in the 1990s, when it brought about significant changes in the production and delivery of goods and services. The "third industrial revolution," which lays the groundwork for the current "fourth industrial revolution," began with the development of digital information and communication technologies (ICT) [7]. Essential technology underpinnings, including cloud computing, big data analytics, artificial intelligence, and data production, shape the environment of the digital economy.

Recent innovations, including the availability of reasonably priced graphics processing units that enable the deployment of machine learning-based artificial intelligence applications, are prime examples of the dynamic character of the digital economy. One or more of these technologies are often used by the goods and services in this ecosystem, indicating how they are integrated into day-to-day activities. As a result of industries adapting to these advancements, the digital economy is ever-changing and offers new opportunities for growth and efficiency.

Two major types of end-user markets: industrial and consumer

Like many traditional economies, the digital economy can be divided into industrial and consumer sectors. "Smart" consumer goods are now networked thanks to the Internet of Things (IoT). By connecting products and services, users create useful data that platform owners and other stakeholders may use to better understand and meet the needs of customers. A potential benefit of large data analysis is targeted advertising. The term "industry 4.0" or "advanced manufacturing" refers to a number of concepts, such as AI design tools, production machinery with network connectivity and sensor capabilities, and supply chain integration systems. the status of manufacturing at the moment. IoT data from these systems is carefully analysed, simulated, and used to increase efficiency and cut down on waste. With their data-driven approach, they are able to schedule maintenance, monitor stock levels in real time, and track more effectively. Despite their long history, industrial robots have recently become more sophisticated and adaptable. Machines designed for high-volume, repetitive tasks were once limited in their usefulness and adaptability. By reprogramming their machines, companies were able to increase the scope of their product lines and do more complex three-dimensional



tasks in the 1980s and 1990s, thanks to CNC technology. Industrial robots and standalone CNC machines have advanced and become more affordable. Simplified sensors and statistical process control algorithms may cause automatic modifications or shutdowns when industrial processes stray from their bounds. Processing power and low-cost sensor technologies have made it easier to share operational data across borders and between companies, creating vast "data lakes." Digital models of entire factories are possible, and "predictive maintenance" technology can prevent machine malfunctions and processing errors before mechanical parts wear out or predicted issues get to a critical point. Modern industrial robots are more adaptive and aware of their surroundings than their predecessors, which makes them suitable for assisting human workers in a variety of situations. These "cobots" use machine learning to react to gestures and modifications in their routine. Industrial robots are but one aspect of the "intelligent" or "smart" enterprise, while being easily identifiable [8]. With the use of Automated Guided Vehicles (AGVs) and enhanced stock management systems, factory output and quality are also increasing. When combined, image recognition and augmented reality allow remote experts to visually monitor and guide on-site operators and maintenance staff throughout intricate or changeable assembly procedures.

The Digital Economy's Four Foundational Technologies

a) Emerging Information Infrastructures and Data Sources

The digital economy is changing due to advancements in data sources and information infrastructures. Continuous improvement is still a top goal, whether it be through more contemporary ideas like lean production or more conventional techniques like time and motion studies. Automation technologies like RFID sensors and barcode scanners enable real-time tracking and monitoring, which raises productivity throughout industrial processes. Customisation of services and targeted advertising are made possible by the proliferation of data sources, including sensors and online activities, which increase client engagement.

b) Computing in the Cloud

With its distant internet-based access to computer resources, cloud computing is a break from centralised mainframes. The approaches known as Software-as-a-Service (SaaS) and Platform-as-a-Service (PaaS) minimise the need for human intervention by offering continuous software access and automatic updates [6]. By combining edge computing with 5G networks, traditional bandwidth limitations should be overcome, and faster and more dependable data access is promised.

c) AI & Big Data Analytics

Since the cloud gathers a vast amount of IoT data, its significance goes beyond data storage. AI and big data analytics are revolutionising sectors like marketing and healthcare by enabling large-scale automated forecasting and decision-making. But ethical questions about differential pricing and data privacy surface, highlighting the importance of responsible data utilisation.

d) Three Business Models

Three fundamental business models—platforms, open innovation, and modularity—define the digital economy. Modularity supports scalability by making it possible to add or remove functional components without having to change the system as a whole [7]. Open innovation promotes community-driven resources by promoting cooperation and the sharing of R&D data. To link users and providers and promote value creation and market dominance, platforms take advantage of network effects.

e) Modularity

By enabling the addition or deletion of functional components from a system, modularity promotes scalability. It allows for quick iteration and customisation and finds applications in value chain management, manufacturing operations, and product design. Global value chains function more smoothly thanks to standardised data exchange protocols and formats, which encourage productivity and teamwork.

f) Freedom of Invention

Open innovation facilitates the widespread exchange of R&D data and fosters cooperation between technologists and engineers. Open-source technology and popular programming languages make it easier to



innovate and customise products, allowing businesses to concentrate on their core competencies and provide customers with a wide range of choices.

g) Platforms

Interoperable technology platforms use network effects to connect customers and suppliers, promoting value creation and market leadership. By providing extra goods and services, third-party ecosystems raise the value of the platform and foster a winner-take-all competitive environment. Platforms that make use of IoT, cloud computing, and AI can scale quickly and adjust to shifting market conditions.

h) Constructing Platforms

The intricate ecosystem of the digital economy depends on complementary modular platforms governed by both formal and informal rules. Technology platforms link providers and buyers in two-sided markets, laying the groundwork for higher-level capabilities. Ecosystems that are intricate and multilayered facilitate the generation of value on many levels, promoting innovation and economic expansion [8].

Strategies for Success in the New Digital Economy

a) Help Third parties Complement & Compete on Higher Platforms

To fully realise the potential of the digital economy, higher-level platforms must promote competition and thirdparty participation. This tactic makes it easier to create modular platforms that give customers a variety of options while letting businesses concentrate on their core competencies. Businesses in developing countries can access and use ideas and technologies for free by utilising open innovation principles, which promote innovation and competitiveness. Policies from the government and educational programmes can aid in closing knowledge gaps and facilitating access to digital resources, enabling companies to prosper in the digital economy.

b) Pay Attention to The Uses in Industry

Understanding the unique needs and applications of the industrial sector in the digital economy is crucial for promoting growth and innovation [9]. Scalability may be constrained by particular problems that industrial enterprises encounter in relation to physical qualities, materials, and processes, in contrast to consumer-focused organisations. Industrial analytics platforms provide insightful information, but for best results, they need to be customised and run with specific understanding. Prioritising investment in industrially oriented technology is crucial for policymakers and industry leaders to guarantee that manufacturing sectors can fully capitalise on the advantages of digital transformation.

c) Prioritize Platform-Based Innovation

In the digital economy, platform-based innovation has great potential to stimulate entrepreneurship and economic progress. Platforms give companies the ability to collaborate and create value, which helps them grow quickly and enter international markets. Policies and programmes that facilitate the creation and use of platform-based business models, such as those that encourage data sharing and interoperability, ought to be given top priority by governments and organisations [10]. Platforms may become engines of economic progress and prosperity for all stakeholders by cultivating an ecosystem of innovation.

d) The Splintering of Data: The New Digital Divide

In the digital economy, firms and policymakers face both opportunities and challenges due to the fragmentation of data access. The abundance of data also raises concerns about data ownership, privacy, and access [11], even though it also offers insightful information and cutting-edge options. Legislators must take ethical and legal issues into account to guarantee that data is handled properly, openly, and with sufficient protections to uphold the rights of individuals. In addition, initiatives to ensure that all stakeholders can effectively participate in the digital economy and to promote fair access to digital resources should be undertaken in order to close the digital divide.



Discussion

This paper's examination of the digital economy highlights both its complexity and the wide range of opportunities and problems it poses to people, corporations, and governments around the globe. Upon closer examination of the ramifications of the digital revolution, several important topics for discussion are brought to light.

Implications for Economic Development

Particularly in developing nations, the digital economy has enormous potential to propel economic expansion. However, issues including restricted access to technology, inadequate infrastructure, and regulatory restrictions may make it more difficult for smaller businesses and underdeveloped nations to fully take advantage of digital prospects [12]. In order to address these issues, international organisations, business leaders, and legislators must work together to advance digital inclusion and create an atmosphere that is supportive of entrepreneurship and innovation [13].

Ethical and Regulatory Considerations

The swift expansion of digital technology gives rise to significant ethical and legislative questions around data security, privacy, and ownership. With enough safeguards in place to protect people's rights and reduce the possibility of discrimination and exploitation, it is crucial to make sure that data is used responsibly and transparently as governments and businesses use big data analytics and artificial intelligence [14]. Regulatory frameworks also need to change to keep up with technological breakthroughs, balancing the needs of customers and society at large with the promotion of innovation.

Bridging the Digital Divide

The digital economy increases already-existing gaps in access to technology and digital literacy, even as it presents previously unheard-of possibilities for global collaboration and connectedness. Targeted interventions are needed to close the digital gap by ensuring that all communities, especially those in underdeveloped and marginalised areas, have equitable access to digital infrastructure, education, and skill development [15]. The potential of the digital economy as a driver of empowerment and inclusive growth can be realized by ensuring that all individuals have access to the resources and information needed to meaningfully participate in it.

Collaboration and Knowledge Sharing

Collaboration and knowledge exchange within and across industries and geographical barriers are essential to the growth of the digital economy. Businesses may accelerate innovation and promote sustainable growth through the promotion of open innovation ecosystems and the facilitation of the interchange of ideas and best practices. Similarly, governments are essential in fostering cooperative settings by means of encouraging laws, financial rewards, and R&D expenditures.

Future Directions and Challenges

Future developments in technology and shifting consumer behaviour will likely propel the digital economy's continued rapid evolution. To handle new issues like algorithmic prejudice, cybersecurity risks, and digital monopolies, managing this changing environment calls for alertness and flexibility. Stakeholders can fully utilise the promise of the digital economy to build a more affluent and just future for all by adopting an inclusive and proactive approach to digital transformation.

In summary, this conversation highlights the digital economy's revolutionary potential and the need for coordinated effort to maximise its advantages while reducing its risks. The promise of the digital revolution can be fully utilized to create a more resilient, sustainable, and affluent society by embracing innovation, collaboration, and inclusivity.



Conclusion

The rapid advancement of information and communication technology (ICT) and Moore's Law have led to a global digital economy that has completely changed businesses worldwide. Three prominent shifts are evident in these changes: the increasing ubiquity of data lakes, the advent of modular business models, and the improvement of AI applications as a result of semiconductor technological breakthroughs. The digital economy presents significant challenges, such as data security risks and unequal access to technology, despite its enormous promise for innovation and global connectivity.

It is difficult for smaller businesses in developing countries to compete with international enterprises. Nonetheless, they can discover chances for engagement and growth via digital global value chains. Moreover, the gradual assimilation of digital technology permits adaptability and adjustment, yet disjointed standards and institutional barriers could obstruct progress. It is critical to recognise that while the long-term benefits of emerging technologies may be undervalued, the immediate consequences are often overstated.

To truly capitalise on the potential of the digital economy, it is imperative to allocate resources strategically towards digital infrastructure, foster talent development, and enact fair policies. The organisation possesses the capability to cultivate a digital future characterised by transparency, prosperity, and equity through the promotion of innovation and the mitigation of inequality. Even in the face of uncertainty, it is evident that the digital revolution is a permanent fixture, and the manner in which collaboration is conducted presently will shape its impact on economies and communities in the future. One can successfully navigate the complexities of the digital era and create a more promising future for all by working together and committing to justice and resource preservation.

Conflict of Interest

The authors declare that they have no conflict of interests.

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